

MEMORANDUM

To: Chairman Cunningham and Members of
the Planning Commission

From: Cindy Petkac, Planning Division Chief

Subject: 2035 Comprehensive Plan – Joint Off-Site
Work Sessions with City Boards and
Commissions to Discuss Draft Actions and
Metrics



**Meeting
Date:** June 26, 2017

The City's comprehensive plan is the primary reference document for decision-making related to land use and development. The proposed structure for the 2035 Comprehensive Plan includes: vision statement, guiding principles, goals, outcomes, actions and metrics. Actions define the specific steps necessary to realize each outcome, and ultimately, each goal while metrics provide a method to measure progress towards achieving that goal.

The Planning Commission is hosting four joint off-site work sessions at Blenheim Interpretive Center in May and June with the various City Boards and Commissions. The purpose of the SWOT technical review of the 2035 Comprehensive Plan Fact Book is to assess the City's major strengths, weaknesses, opportunities and threats in order to provide a framework for identifying an initial list of draft actions and metrics.

Please find below the schedule of content areas to be discussed at each joint work session and the City Boards and Commissions invited to participate in the discussions.

May 8 - Neighborhoods; Housing; Community Design and Historic Preservation
May 22 - Commercial Corridors and Local Activity Centers; Economic Vitality
June 12 - Environmental Sustainability; Infrastructure and Utilities; Parks, Recreation and Cultural Arts*
June 26 - Education; Government and Public Safety

*Summary of June 12 work session discussion attached.

City Boards and Commissions: Board of Architectural Review, Board of Zoning Appeals, City School Board, Commission for Women, Commission on the Arts, Community Appearance Committee, Economic Development Authority, Environmental Sustainability Committee, Fairfax Renaissance Housing Corporation, Historic Fairfax City Inc., Human Services Committee, and Parks and Recreation Advisory Board.

Attached are the draft SWOT technical reviews for the Education, and Government and Public Safety content areas which will be discussed at the June 26 joint work session. These drafts are intended to provide general analyses of the Fact Book data that meeting participants can use to identify more specific issues that could be addressed in the plan's actions and metrics.

Strengths are existing features, amenities and characteristics that contribute to the City's success. These include intangible attributes as well as physical assets. We want to reinforce, protect and build on our strengths.

Weaknesses are existing features, conditions or problems that hinder the City from realizing its goals. Actions should be developed to address or overcome these obstacles.

Unlike strengths and weaknesses, opportunities are more forward-looking and deal with larger forces. These are future prospects that could help the City realize its goals. The City should consider ways to strategically take advantage of these opportunities.

Like opportunities, threats are more forward looking than strengths and weaknesses. These future challenges could hinder the City from realizing its goals. The City should consider ways to avoid or mitigate threats.

Attachments: June 12 Planning Commission Joint Work Session Summary
Draft SWOT Technical Reviews for Education, and Government and Public Safety
Content Areas
Revised Draft Goals and Outcomes for Education, and Government and Public Safety
Content Areas
Revised Fact Book Figure 132

**City of Fairfax Planning Commission June 12, 2017 Joint Work Session with
City Boards and Commissions at Blenheim Civil War Interpretive Center**

**Summary of the Discussion on the 2035 Comprehensive Plan Draft SWOTs,
Actions and Metrics for Natural Environment & Sustainability Initiatives,
Infrastructure & Utilities, and Parks, Recreation and Cultural Arts Content Areas**

Those in attendance:

Planning Commissioners: Paul Cunningham, Janet Jaworski, Dennis Cate, Joseph Harmon, Karen Wheeler-Smith

Representatives from Environmental Sustainability Committee: Tim Killian (Chair), Jon Buttram (School Board member), Mark Chandler, Judy Fraser, Susan Crate, Michael Lee

Representatives from Commission on the Arts: Dr. Laura Hills (Chair), Claudia Lewis, Ruth Bandler, Sharon Clark Chang, Patricia Gallagher

Representatives from other City Boards and Commissions: Mark Angres (Board of Architectural Review, Chair), Robert Matthews (Board of Zoning Appeals and Fairfax Renaissance Housing Corporation), Val Morgan (Community Appearance Committee)

Others: Gary Bottorff, John Mason

City Staff: Cathy Salgado, Jo Ormesher, Cindy Petkac, Kelly O'Brien, Stefanie Kupka

Discussion Notes on Draft SWOT, Actions and Metrics for Natural Environment and Sustainability Initiatives Content Area:

- How will the number of trees in the City be impacted by new development?
- How is the Tree City designation determined and maintained?
- What's the cause of low water quality in city streams?
- The stream restoration that was conducted at 123 was not done well. Plastic and nylon mesh was used in the stream bank which is degrading and polluting the stream.
- Stream restoration standards should be generated to ensure that future stream restoration projects are done correctly and don't negatively impact the environment.
- Revise regulations to incentivize or require the use of green infrastructure, such as pervious pavers, rain gardens, rain barrels and green roofs to reduce the amount of stormwater runoff.
- Need more pervious surface parking lots; only know of one commercial parking lot.
- All new public trees that are planted should be native trees.
- Update tree planting and maintenance procedures to improve tree health.

- In regards to the existing street trees, the Callery Pear is invasive and the Leyland Cypress has structural issues, which makes them poor choices for street trees. Maple trees are threatened by disease.
- Street trees are being damaged by salt that's put down during the winter and by pruning completed by utility companies.
- Update figure 102 to note which tree species are native or non-native
- An Arborist position is necessary to protect and enhance the City's urban forest.
- When conservation easements are created, ensure that City regulations allow for the removal of invasive plants.
- Zoning requires trees but not specific trees which don't survive, i.e., planting big canopy trees in areas where they won't grow to full potential ... "meeting the requirements without the intent"
- Invasives are causing ecologic harm (such as killing trees). Surrounding jurisdictions have invasive plant removal programs. The City should implement this type of program and partner with organizations that help with invasive removals (such as Earth Sangha).
- The use of renewable energy would significantly decrease GHG emissions associated with the City's electricity use.
- Encourage residents and businesses to utilize renewable energy.
- Confirmed staff-proposed actions and metrics with minor changes/comments as follows:
 - Develop criteria for constructing new buildings to LEED or ICC International Green Construction Code standards.
 - Develop criteria for applying LEED Existing Building standards to renovations and rehabilitations of City facilities.
 - Implement a Commercial PACE Program.
 - Encourage the use of alternative energy by updating the zoning ordinance, permitting process and internal procedures. Measure by the percentage of renewable energy use.
 - Adopt a policy to commit to achieving 100% renewable electricity use by 2035.
 - Adopt a policy to reduce GHG emissions to 80% below 2005 levels by 2050. Has COG recommended actions for cities to adopt to lower GHG? How does population growth figure into that? There are 6 cities in the US that are 100% renewable energy.
 - Develop and implement an Urban Forestry Plan to protect and enhance the City's urban forest. Hire an arborist
 - Implement the City's Stormwater Management Plan and Solid Waste Management Plan, including hiring solid waste recycling personnel.

- Develop and implement an Invasive Management Plan to identify and control invasive species that threaten natural ecosystems. There are volunteer groups that remove invasives but the city has not asked for their help
- Develop and implement a Sustainable Landscaping Plan to revegetate and restore disturbed areas with native species and reduce the use pesticides/insecticides and excess nutrients.
- Conservation easements shouldn't preclude getting rid of invasives.
- Join the National Flood Insurance Program Community Rating System (CRS) and become rated.
- Adopt transportation policies that improve air quality (e.g. idling, complete streets, transportation demand management, vehicle miles traveled, alternative fuel vehicles, etc.).
- Provide incentives to residents that purchase electric vehicles.
- Provide incentives to residents and business to conduct energy and sustainability retrofits (e.g. reimbursement for energy efficiency upgrades like existing programs in Arlington, etc). Metric: # of homes with solar panels
- The City should consider providing tax rebates/incentives for property owners that achieve green building certifications. Metric: # of buildings with LEED certification (silver or above)
- Conduct community education and outreach.
- Evaluate options to mitigate the impact of natural hazards, including flooding.

Discussion Notes on Draft SWOT, Actions and Metrics for Infrastructure and Utilities Content Area:

- Strength is that we have a solid waste management plan but the weakness is we don't have a designated staff person to implement it. Also, no control over wastewater costs to upgrade infrastructure/increase in sewer rates
- There is a projected water shortage in the area that could negatively impact the City's drinking water supply. Need to plan for conservation of potable water and use of more grey water.
- What are the groundwater levels in the City of Fairfax? Have groundwater levels been changing over time?
- How is the City ensuring that we're 'tech ready'?
- The City's grid is aging. The City should consider switching to a micro grid (a small network of electricity users with a local source of supply that is usually attached to a centralized national grid but is able to function independently).
- Evaluate, utilize and encourage the use of new technologies, such as solar energy storage.

- Utilize new technologies to conserve water and reduce the amount of wastewater generated by the City (e.g. gray water use, composting toilets, low-flow faucets, etc).
- What types of programs does the City have in place if wastewater lateral lines fail?
- New street lights should be dark sky compliant to reduce light pollution.
- Increase the amount of education and outreach that is conducted with regards to the environment and sustainability. Educate public on what should and should not go down the drain.
- Develop an incentive program to increase sustainable behaviors (e.g. reducing water use, increase energy efficiency, etc).
- When utility lines are updated or moved underground, the City should request that they are placed in duct banks (Duct banks are groups of conduits designed to protect and consolidate cabling to and from buildings. In a duct bank, data and electrical cables are laid out within PVC conduits that are bundled together; these groupings of conduit are protected by concrete and metal casings. Duct banks are often buried, allowing contractors to consolidate the wiring for a building into centralized underground paths.).
- All utilities on same pole, 6' space between electric and others; suggest the poles and wires go higher to not interfere with trees, if not underground.
- Confirmed staff-proposed actions and metrics with minor changes/comments as follows:
 - Continue to work with Fairfax Water to ensure the City has access to safe drinking water. Measured by the percent of water produced meeting Safe Drinking Water Act standards.
 - Continue regular maintenance and improvements to the City's wastewater collection system to ensure compliance with federal and State environmental regulations.
 - Provide incentive programs and education homeowners on benefits of technology like 2-stage toilets
 - Continue regular inspections of all best management practices (BMP) structures installed in the City, on both public and private property, to ensure proper maintenance and performance in accordance with the City's Virginia Pollutant Discharge Elimination System (VPDES) permit requirements.
 - Provide improved access to City services through the use of enhanced technology.
 - Partner with utility providers, local municipalities and regional groups to improve access to utility data.
 - Coordinate upgrades and replacement of non-City provided utilities, including electricity, natural gas and communication networks. Monitor advances in communications technology and employ them if the City can financially and functionally accommodate them.

- Switch out light fixtures/street lights to LEDs and down-cast lighting
- Evaluate and ensure that there is adequate lighting along all major streets. Utilize standards established by the "Illuminating Engineering Society" to determine whether an area is adequately lit.
- Regularly assess and remove hazardous trees that pose a risk to pedestrians or may damage the right-of-way and streets.

Discussion Notes on Draft SWOT, Actions and Metrics for Parks and Recreation Content Area:

- Highlight City strength with access to NoVA regional parks; partner with surrounding regional, state and federal park organizations (e.g. NOVA Parks, National Parks System, Virginia Department of Conservation and Recreation).
- Consider the recreational opportunities that are located outside the City. There are a lot of recreational opportunities within a short distance outside the City in the totality of assets (e.g. recreational centers, pools).
- GMU has a lot of recreational facilities and events that the community has access to.
- 2020 Commission recognized Mason, comp plan should too; include theater, sports, etc.; Citizens that attend those can go at will but performance space is limited for actors and musicians. Not just performance space but also space to practice and rehearse.
- The City should evaluate if the City is currently meeting the requirements associated with being designated a Tree City USA.
- The City has been declared a Tree City USA for the past 30 years.
- Need a certified arborist to enforce development review plans.
- Update the City's Tree Ordinance and develop standards for native trees, tree plantings, and tree maintenance, etc.
- Make sure new developments don't take down old growth trees.
- Update ordinance so that all residential redevelopments have to obtain a permit to remove trees (the ordinance currently only requires this for properties over .5 acres).
- Development plans should be reviewed by a certified arborist to ensure existing trees and future tree plantings are managed effectively.
- Add a linkage to the Accotink trail between Pickett and Old Pickett Rd.
- Evaluate and improve how City trails connect with other trails in the surrounding region.
- Conduct education and outreach to inform the community on how trails connect to the surrounding region.
- Add a Parks and Recreation land use category.
- What is the mechanism for preserving open space?

- Develop mechanisms to ensure that as development occurs there is sufficient parks, recreation and open space available to residents.
- Determine what the metric should be for determining if the City has enough parks and open space to meet the needs of residents. Should it be the number of acres of parkland (currently 13.66 acres)? Is 13.66 good? Do we meet national standards? How do we compare to surrounding jurisdictions? 9.68 acres per 1000 people is national standard.
- Considering increasing building height restrictions so that development can go vertical, which would help increase/maintain the amount of land available for open space and parks.
- Balance the percentage of active and passive parks. A basketball court has a different use and feel than that of natural park land.
- The Army Navy Country Club is a draw to residents and businesses and should be encouraged to stay in the City. Misinformation on ANCC; it is open to public not just military
- Update zoning ordinance to increase protection of natural areas.
- Update zoning ordinance to ensure new developments effectively connect to surrounding areas (especially parks) to improve connectivity.
- Confirmed staff-proposed actions and metrics with minor changes/comments as follows:
 - Consolidate the current three future land use categories (Open Space-Preservation, Open Space-Recreation, Open Space-Conservation) into one Parks, Recreation and Open Space category. If the current three future land use categories for Parks are combined into one, how will the City track and measure the difference between a recreational spaces (such as a basketball court) and a conservation area?
 - Implement measures to preserve selected lands in perpetuity, e.g., conservation easements, deed restrictions, etc.
 - Adopt tree preservation guidelines.
 - Identify opportunities for future open space and trails in neighborhoods that are deficient in public recreation and open space opportunities.
 - Determine how the City's long-term needs for a community center and senior center can be best met.
 - Enhance public access to parks and recreational facilities by making any necessary infrastructure improvements.
 - Update parks and facilities to make all accessible to individuals of all abilities.
 - Expand partnerships with institutional and business communities.
 - Periodically survey parks and recreation customers to identify desired changes in facilities and programming.

- Enhance safety, accessibility, quality of service and cost effectiveness through comprehensive operations and maintenance programs and services.
- Expand and enhance facility, program and service offerings through innovative funding, management best practices and cost recovery efforts.
- Increase awareness, participation and support of programs, facilities and services using innovative promotional and marketing initiatives.

Discussion Notes on Draft SWOT, Actions and Metrics for Cultural Arts Content Area:

- The City needs a new performance space venue. The current multi-use facilities that the City currently has aren't sufficient.
- What do we mean by performance space? Sherwood and Old Town Hall are multipurpose rooms, not proper performance space with ability to use backdrops, space for large dance troupes, comfortable seats for audience, raised stage, etc. There are no spaces in the city that currently meet these needs.
- Can't ignore the economic aspect of bringing arts into the City; bring in people and money; dinner before or after the show ("Dollars in Arts").
- Create an Arts District to promote the Arts in the City. This will help draw in business and vitality to the City.
- Develop and implement a Cultural Arts Program (staffed by a full-time staff member).
- Can Fairfax High School and Lanier Middle School improve access to their cultural arts facilities? Don't forget need for practice space for music students. Fairfax HS has theater space that could be used.
- Develop a metric that would track the economic benefit of the cultural arts program.
- Budget book has metrics, economic prosperity survey completed 4 years ago.
- George Mason wants to build a theater, need to work with them to get them to build it in the City; create a joint venture with GMU.
- Encourage developers to include public art in new development projects. New proffer legislation makes including recommendation for art inclusion difficult now.
- Developers should recognize that art can be used to help market their project. Can't have a super big sign but you can have public art to help identify you and separate from others.
- If an Arts District is developed, define what types of businesses can surround that area so that way people have a place to go before and after the event (e.g. restaurants, bars)
- Expand the presence of public art in the community. Place new pieces of public art in highly visible locations (e.g. along major roads, highly visited parks, etc).
- Confirmed staff-proposed actions and metrics with minor changes/comments as follows:

- Create one or more Arts and Entertainment Districts.
- Establish policies and practices that promote cultural vitality throughout the City.
- Expand partnerships with institutional and business communities for funding and facilities usage.
- Build a 300-600 seat performing arts venue in the City.
- Optimize use of existing and future public facilities for cultural arts programs.
- Increase awareness of current and future programs and facilities.
- Promote the cultural arts identity of the City.
- Create a cultural arts bike and pedestrian trail (e.g., Indianapolis Cultural Trail)
- Support the efforts of the “creative class” as they work to enhance the vibrancy of Fairfax’s culture and future business growth.

City of Fairfax 2035 Comprehensive Plan - SWOT Technical Review of Fact Book

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Education Content Area

Strengths

- City controls its own school facilities and all households within the City are within our four schools' attendance boundaries. (Figure 125)
- City schools rank well in measurements of school performance. (Figure 121)
- Nearby private schools provide options. (Figure 119)
- Close proximity to higher education institutions and lifelong learning facilities. (Figure 122)

Weaknesses

- Inflexibility in financing public school facilities that are needed due to population growth and new development. (Figure 40)
- City school facilities may face pressure from influences beyond the City's control (increased enrollment, programmatic requirements, FCPS actions that could impact facilities, etc.) (Figure 125)

Opportunities

- Ability for City government and City School Board to work cooperatively towards shared goals. (Figure 124)
- Ability to monitor capacity and conduct advanced planning studies on the potential need, and best location for, additional school facilities (Figure 124).
- Close proximity to world-class higher education and lifelong learning resources (Figure 122).

Threats

- New residential development, both within and outside of City boundaries, and household turnover in existing residences may increase enrollment and put greater pressure on facilities. (Figures 40-42, 11, 14)
- Lack of universal accessibility for Pre-K options (Figure 119).

Potential Actions and Metrics

- Continue cooperation between City government and School Board to assess and plan for impacts from future residential development.
- Continue to examine potential need for additional school facilities and the best use for the School Board's Deed of Covenant on Green Acres.
- Continue to promote Pre-K instructional opportunities for all city Pre-K candidates.
- Continue to foster good relations with nearby education providers such as George Mason University and Osher Lifelong Learning Institute (OLLI).

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Government and Public Safety

Strengths

- The City has well-maintained facilities that are easily accessible to the public. (Figure 130)
- Most of the City's facilities are along CUE Bus routes. (Figure 82)
- The Police station is centrally located in the City with access to a major travel route and is not immediately adjacent to any residential properties to disturb. (Figures 2, 79 & 130)
- The location of the Property Yard is ideal as it is off of a major travel route, has good screening and is not near any residential properties to disturb. (Figures 2, 79 & 130)
- Firefighters have access to the training center located at the tank farm. (REV Figure 132)
- Police have opportunity to practice with their firearms at the firing range located at the City's Property Yard. (Figure 130)
- There are no roads in the City with a posted speed limit higher than 35 miles per hour. (Figure 89)
- The number of EMS calls dropped significantly in 2016 due to Fairfax County adding more ALS transport units and needing less assistance from the City. (REV Figure 132)
- The recent construction of the path under Pickett Road connecting the Wilcoxon Trail to Thaiss Park provides a safe passage for Property Yard employees that park at Thaiss Park. (Figure 127)

Weaknesses

- Fire Station #33 is in need of updating and expansion for staff and equipment. (REV Figure 132)
- Fire apparatus have not been on a regular replacement schedule resulting in breakdown of several apparatus and the need to borrow vehicles from the County. (REV Figure 132)
- There is not enough space at the Property Yard to properly protect all vehicles from the elements. (Figure 130)

Opportunities

- The site feasibility study determined there is enough space on the existing site to make modifications to the existing building for Fire Station #33 to meet its growing needs. (REV Figure 132)
- There is space behind the Police Station if an addition is ever needed in the future. (Figure 130)
- The three County Property Yards and Willard Health Center could be used for other uses if the County chooses to leave those sites. (Figure 130)
- New retail and residential developments may require changes in staffing to meet future needs. (Figure 40)

Threats

- Projected population increases may result in demand for additional services and facilities. (Figure 5)
- Part of the Property Yard and Fire Station #33 are located within the floodplain requiring vehicles to be moved during heavy rain storms. (Figure 98)
- Increased traffic, especially during high peak times, can make it difficult for first responders to get to emergency situations quickly. (Figure 81)
- Vehicle crashes clustered around activity centers are on the rise since 2011. (Figure 86)
- Potentially dangerous interactions between bicyclists, pedestrians and city vehicles at the entrance to the Property Yard. (Figure 85)

Potential Actions and Metrics

1. Consider if any benefit to creating different categories under institutional uses on Future Land Use map.
2. Maintain and update City facilities to ensure all are safe, accessible to individuals of all abilities, energy efficient and modernized to meet the changing needs of the community and staff.
3. Increase the City's overall energy efficiency through the purchase of new energy efficient vehicles as replacements and additions are needed in the fleet.

City of Fairfax 2035 Comprehensive Plan – Revised Draft Goals and Outcomes

Education Content Area

Guiding Principle. In 2035, Fairfax is a city with world-class community schools and a best-in-class education from pre-school to post high school that prepares students to be productive, responsible members of society, capable of competing in the global economy and motivated to pursue life-long learning.

Education Goal 1. Ensure the City’s public education needs are met with excellent instructional services and superior facilities, geared to the needs of our changing and diverse population.

Outcome E1.1. The School Service Agreement (SSA) with Fairfax County Public Schools, guided by the City of Fairfax School Board, continues to provide City students with the highest quality education.

Actions and Metrics

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Outcome E1.2. Public school facilities, grounds and enrollment ensure safe learning environments, proper program capacities and the availability of the latest technology and functional accommodations to meet the current and future needs of the school-aged population.

Actions and Metrics

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Outcome E1.3. Education programs in the City schools are comprehensive and provide rigorous opportunities for students as well as professional learning opportunities for school staff.

Actions and Metrics

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Education Goal 2. Ensure access to educational and training opportunities from early childhood throughout life by collaborating with local and nearby education providers and institutions.

Outcome E2.1. All children will be well prepared to begin elementary school.

Actions and Metrics

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Outcome E2.2. A well-trained, qualified workforce.

Actions and Metrics

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Outcome E2.3. Empathetic and informed community.

Actions and Metrics

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Outcome E2.4. Partnerships and community resources that provide opportunities for training and continuing education.

Actions and Metrics

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Government and Public Safety Content Area

Guiding Principle. In 2035, Fairfax is a city with exceptional governmental, police and fire safety services.

Government and Public Safety Goal 1. Provide useful, well-maintained public facilities for local government and public safety operations.

Outcome GPS1.1. Public facilities that properly support the efficient functioning of City staff to provide valued service to City residents and businesses.

Actions and Metrics

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Outcome GPS1.2. Rehabilitation of existing facilities and/or construction of new buildings, if warranted, that are accessible, sustainable and properly located, including co-location of multiple uses to meet the needs of the community.

Actions and Metrics

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Government and Public Safety Goal 2. Provide high-quality, efficient and cost-effective community services with optimal levels of service to meet the daily needs of the public as well as during times of stress.

Outcome GPS2.1. User-friendly and convenient customer service tools using the latest technology available.

Actions and Metrics

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Outcome GPS2.2. Police protection and service that maintain a safe environment for residents, workers and visitors.

Actions and Metrics

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Outcome GPS2.3. Responsive fire and rescue services that protect the lives and property of residents and businesses.

Actions and Metrics

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Outcome GPS2.4. Continued coordination and collaboration with appropriate jurisdictions, agencies and groups for emergency preparedness and response.

Actions and Metrics

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Outcome GPS2.5. Continued partnerships with Fairfax County and regional groups to provide social services for City residents.

Actions and Metrics

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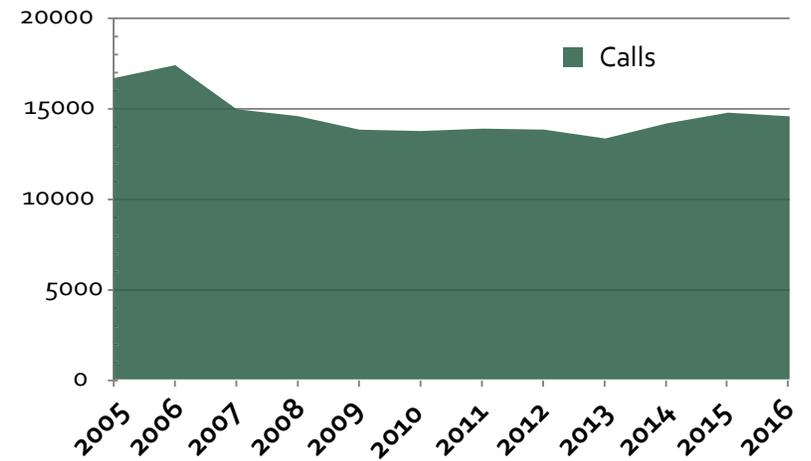
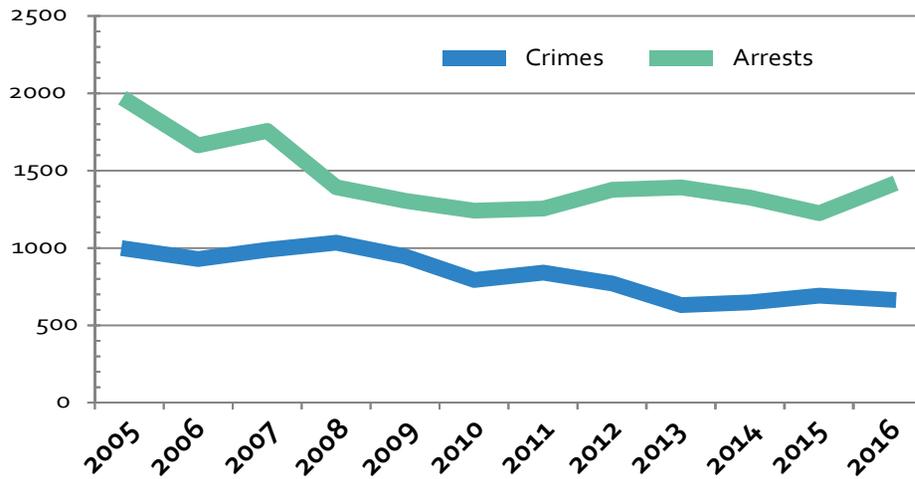
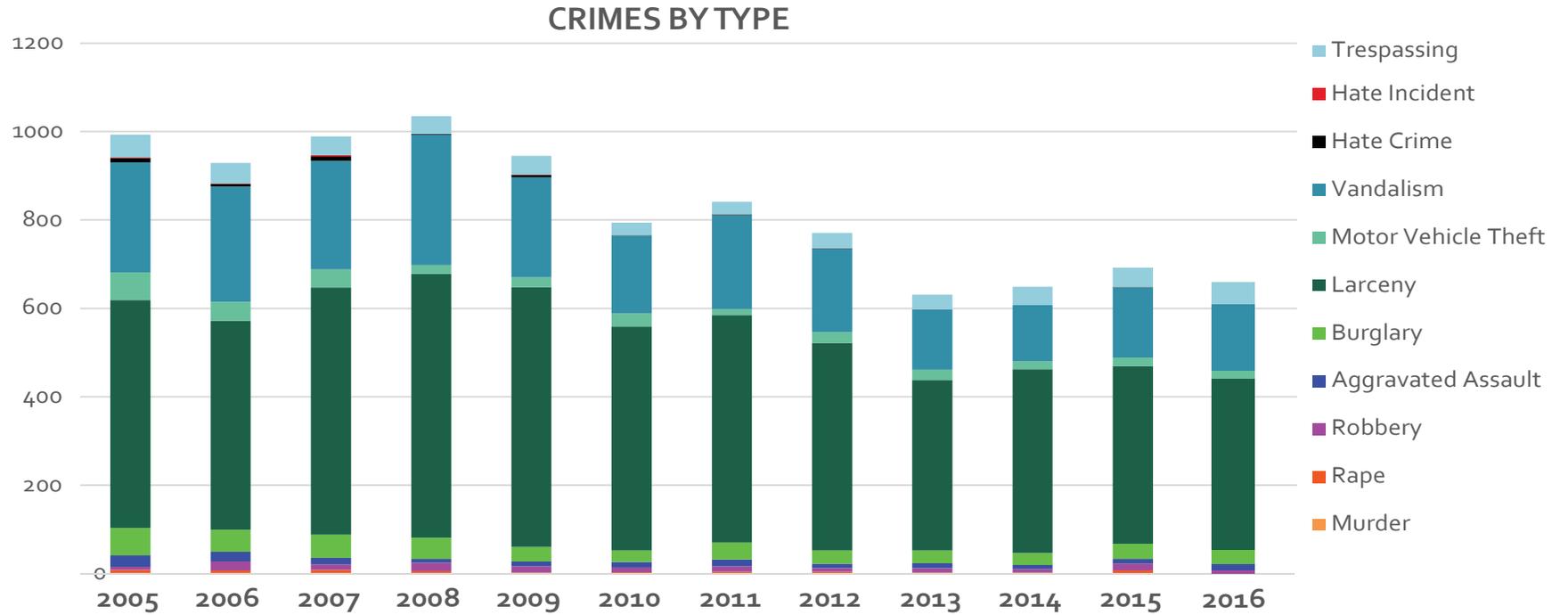
Outcome GPS2.6. Essential health and human services are readily available for all community members.

Actions and Metrics

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FIGURE 131: Yearly Police Incidents



REV 06/2017

NOTE: Crimes total shown are those identified as "Criminal" only and do not include traffic related offenses.

NOTE: Call totals do not include concerns that supervisors received by email, telephone or handled in person.

Source: City of Fairfax Police Department Annual Reports 2005- 2016

FIGURE 132: Fire Stations and Service Calls

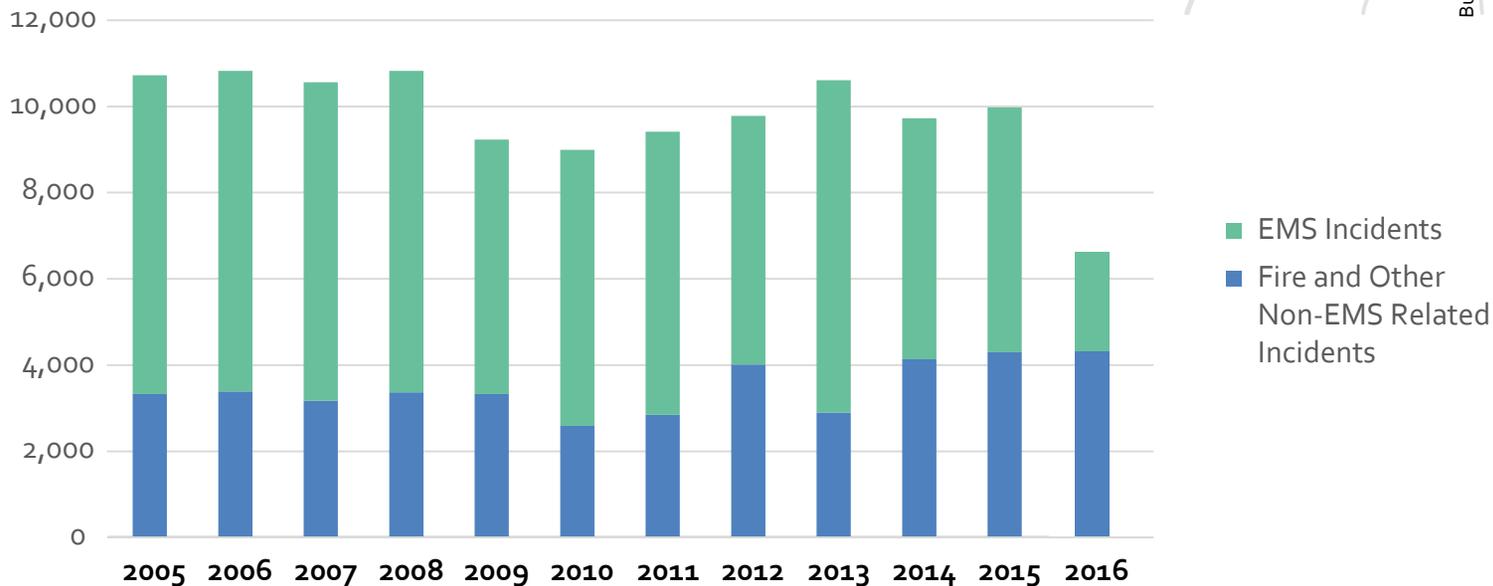
Fire Station #3 is a four-story building built in 1960 with an addition made in 1996 to expand the building and add two more floors. The building is owned by the volunteer fire department on University Drive and is the main station with administrative offices of the Chief, Assistant Chief, and other command staff personnel.

Station #33 on Fairfax Boulevard is a smaller station of one story with a loft, which was originally constructed in 1979 and added on to in 1995.

The Public Safety Training Center located on Colonial Avenue on a portion of the tank farm property includes an environmentally-friendly, propane-fed burn building used to conduct exercises and a high bay building to conduct training during all weather conditions.



Emergency Vehicle Responses to Service Calls



Source: City of Fairfax Adopted Budgets 2009-2017

REV 06/2017